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XII CONGRESO INTERNACIONAL

SOBRE EL DESARROLLO DE LA INFRAESTRUCTURA EDUCATIVA

INIFED • MÉXICO 2015



XII Congreso Internacional sobre el desarrollo de la infraestructura educative | INIFED, Mexico | Mazatlan, 25-27 November 2015

Discovering and improving the learning environments in Greece

Julie Velissaratou
Director General, Planning & Support Operations
Buildings Infrastructure SA

Mazatlan, 27 November 2015



Agenda

- Education in Greece at a glance
- Presentation of Buildings Infrastructure SA [BI]
- Operation model of Greek public schools
- Pilot project of upgrading 25 primary schools in Western Attica
- Form Follows Learning conference & other initiatives

Next steps



BUILDINGS INFRASTRUCTURE SA



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What does the average Mexican know of Greece?

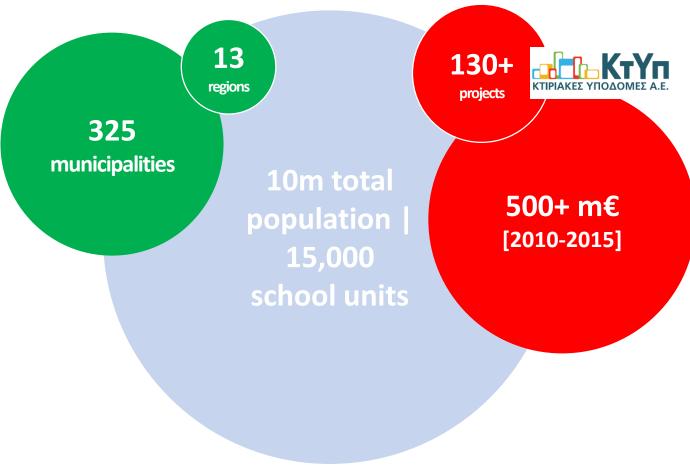






Education in Greece at a glance







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Merging of three public sector agencies [Law of Nov 2013]



educational infrastructure | founded in 1962



health infrastructure | founded in 1983



justice infrastructure | founded in 1996



 one public sector agency to promote all public buildings throughout the country



Buildings Infrastructure SA in brief

- State owned company [SA] | unique shareholder: the Greek State
- Company was founded on Nov 2013
- Supervised by the Ministry of Infrastructure | in collaboration with the Ministries of Education, Health and Justice
- Provides public educational, health and justice infrastructure throughout the country; justice infrastructure was incorporated in the scope on 01 Aug 2015
- Authority to manage PPPs for school & other infrastructure in Greece



Buildings Infrastructure SA_scope

- main scope:
 - land acquisition, design study & construction of public buildings
 - procurement, storage and distribution of equipment
- construction is implemented:
 - either directly by the agency BI
 - or through PPPs
- responsible for all the processes of the value chain
- funding through:
 - State budget [Public Investment Programme]
- Loan with European Investment Bank
- EU structural funds

Land acquisition Design study Tender process Construction Equipment



Buildings Infrastructure SA | Strategy

- mission: to provide modern and well equipped education, health and justice national public infrastructure/buildings in Greece and abroad
- vision: pioneer and innovative in providing public buildings' infrastructures, with respect to the environment

Technical Consultant of the State | assist the municipalities & local government



Current projects in a snapshot PPPs are under construction ~100 projects of > 500 m € 25% of about to sign 26 new contracts projects planning to tender more than 40 projects **PPPs PPPs FIRE STATIONS EMBASSY** 10 projects 12 projects 24 projects 55 projects 7 projects 1 project education health education fire stations foreign justice affairs



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Stakeholders involved in education

Min of Education

Min of Infra

Min of Int **Affairs**

Education Directorates **Diophantos** Institute



Local Government / authorities

School committee

Benefits,

Teaching staff

Non teaching staff

Small scale repairs

Stationery, utilities, etc

Books

Equipment

Maintenance

Land & new buildings

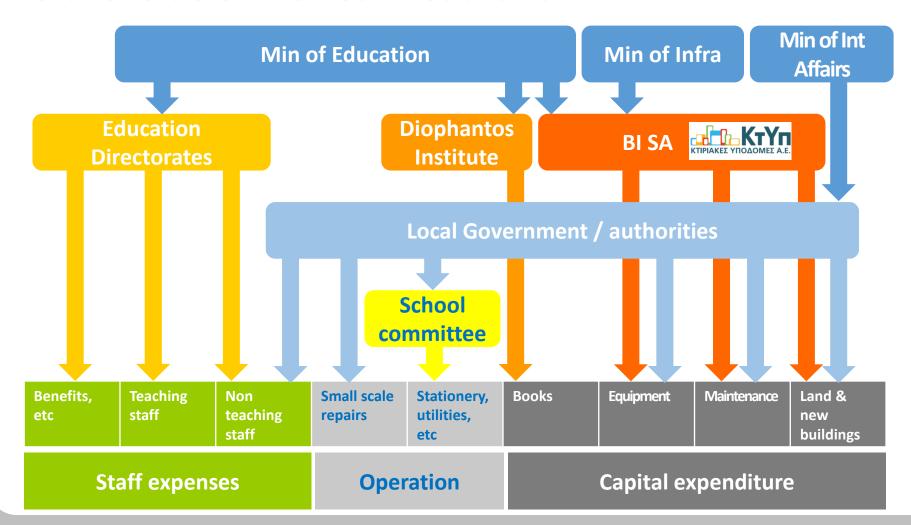
Staff expenses

Operation

Capital expenditure



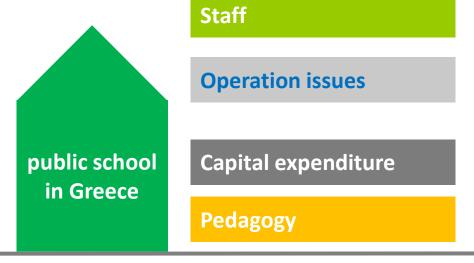
Stakeholders involved in education





Operation model of Greek public schools

- restricted autonomy/independence: most of the issues are being handled by central or regional government [ie. the Ministry of Education or the local Municipality]
- no budget responsibility
- school choices: on minor pedagogical issues



- teaching staff are appointed by the Ministry [public servants]
- salaries & benefits [if any] are determined by legislation
- cleaning & security are handled by the Municipality
- utilities bills [power & water] are paid by the Municipality
- school has to apply to the Mun committee for stationery
- books' content is determined by the Ministry
- school has to apply to the Municipality for maintenance
- **curriculum:** the school conforms to the Ministry's directives



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Pilot project in Greece is an urban acupuncture project

■ Urban acupuncture* is a socio-environmental theory that combines contemporary urban design with traditional Chinese acupuncture.

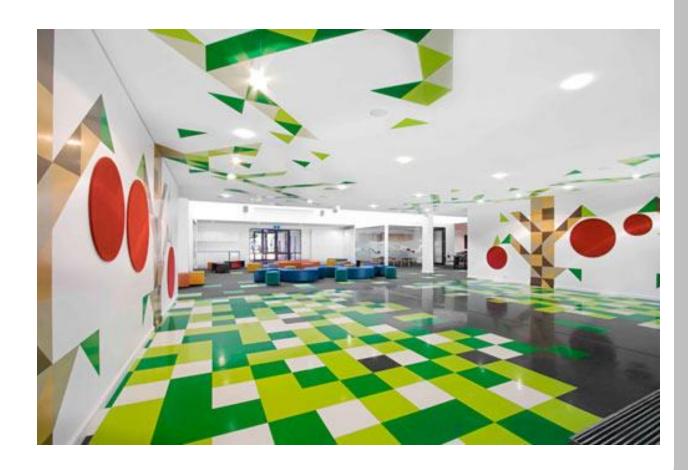
* wikipedia

- Urban acupuncture uses small-scale interventions to transform the larger urban context.
- Sites are selected through analysis of aggregate social, economic and ecological factors, and are developed through a dialogue between designers and the community.
- Just as the practice of acupuncture is aimed at relieving stress in the human body, the goal of urban acupuncture is to relieve stress in the built environment.
- Urban acupuncture is intended to produce small-scale but socially catalytic interventions in the urban fabric.



Goals & Vision of the Pilot Project

- Goal: creation of micro-environments in the common areas of the primary schools, that are children-friendly and challenge the pupils' creativity, curiosity, communication, collaboration and interaction skills
- Vision: enhance the educational outcome and the social behaviour
- Population affected: more than 4,000 pupils





Methodology & Funding

- Presentation to head masters of the pilot project
- Site visits to the schools by the BI project team
- Essays and creative work made by the pupils on the "ideal school"
- Final design studies
- Presentations to the school communities
- Tender documents & construction during summer 2013

Presentation Site visits Tender process Construction [summer 2013]

- Funding secured through a loan of the European Investment Bank
- Estimated budget: 4m Euros
- Final cost: 2m Euros approximately



Sources of inspiration for the pilot project

Sir Ken Robinson has described a wonderful story in the introduction of his book "The Element", about a six-year old girl drawing on a paper, totally absorbed in her art.

When asked about what she was drawing, the girl said "I' m drawing a picture of God".

Her teacher then said "But nobody knows what God looks like", and the girl replied, "They will in a minute".



Source of inspiration: creative work by the pupils







Source of inspiration: creative work by the pupils_no 2









Source of inspiration: examples from international schools





Source of inspiration: examples from international schools_no 2







Source of inspiration: examples from international schools_no 3

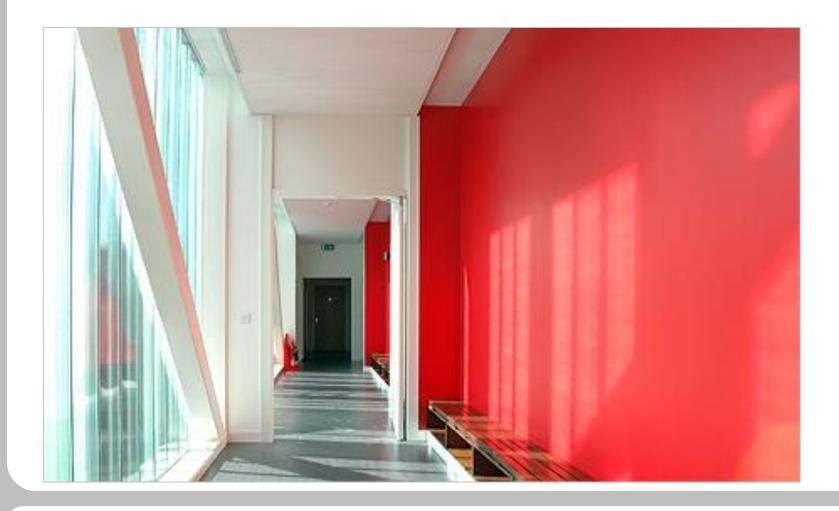








Source of inspiration: examples from international schools_no 4



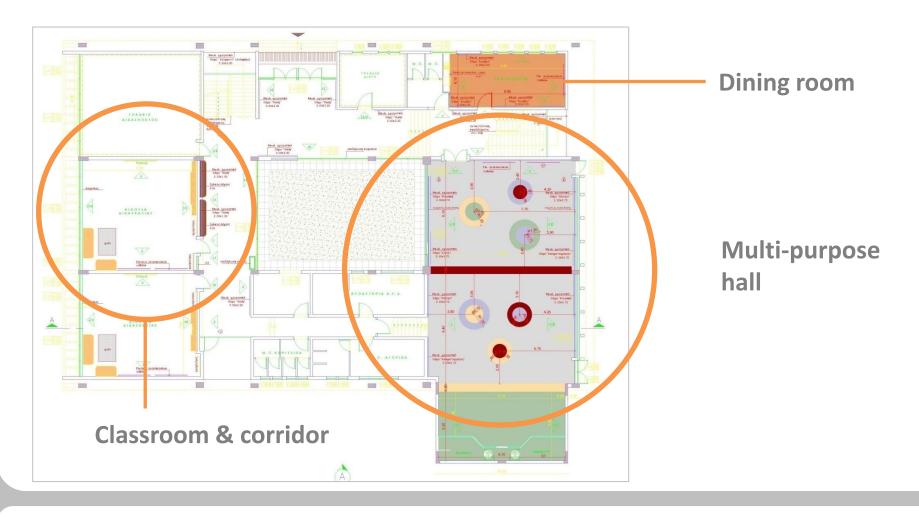


Scope of the pilot project

- New colored floors; especially in common areas
- Paint the walls of the main lobby, corridors and multi-purpose hall; use of vivid colours
- Use graphic elements in the corridors [like wallpaper]
- Revamp the facades
- Create small social/interaction areas inside the classrooms and in the corridors [sofas, chairs, tables, etc]
- Upgrade technological equipment [interactive whiteboards, PCs]
- Install big message boards; cabinets; curtains

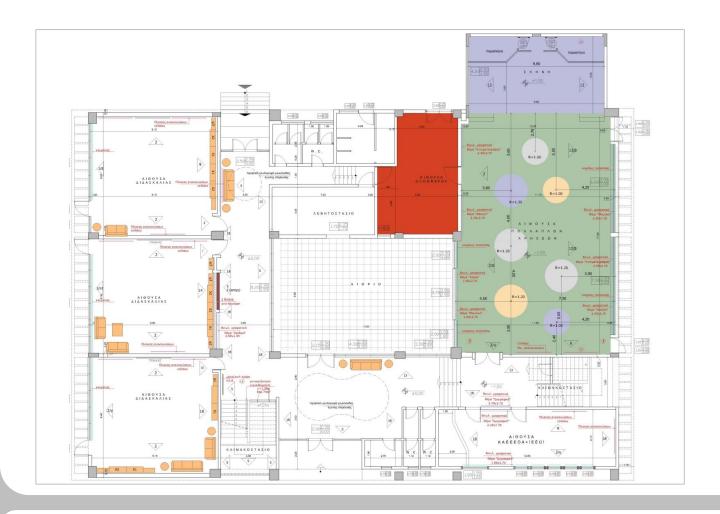


7th Primary School, Haidari



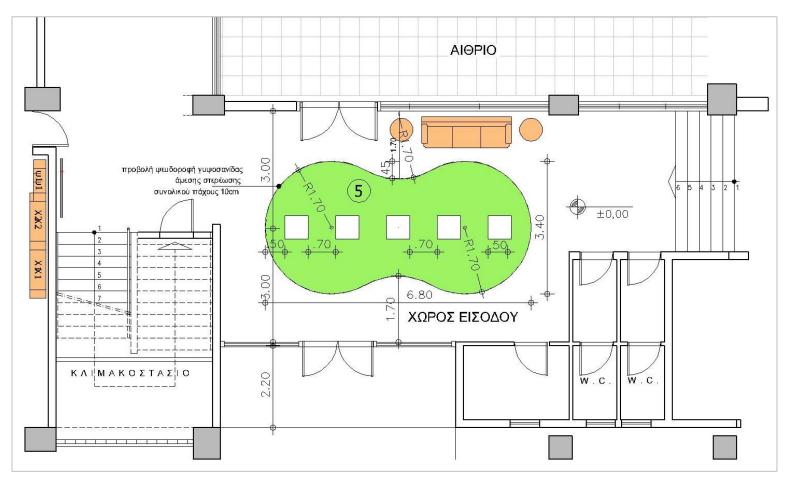


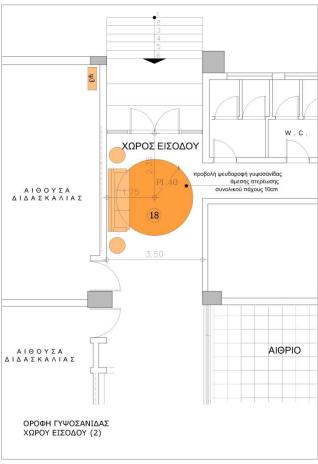
8th Primary School, Haidari | entrance level





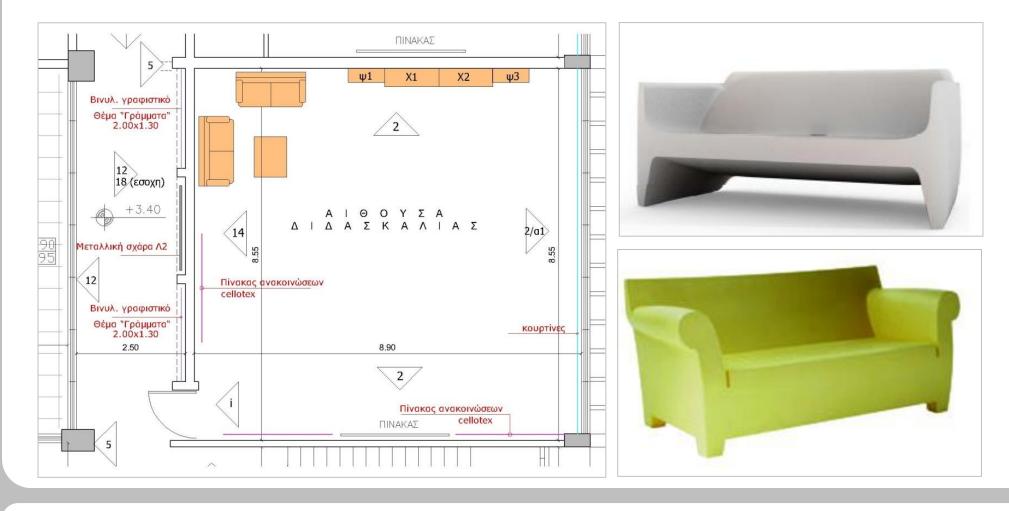
Details from the new ceilings in the lobby area







Classroom with new sofas & furniture





8th Primary School, Haidari | internal facades



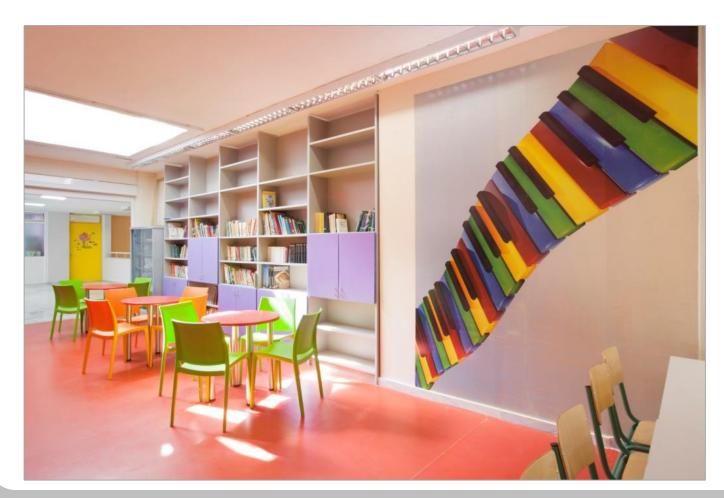


Upgraded schools' photos





Upgraded schools' photos_no 2







Upgraded schools' photos_no 3







































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Form Follows Learning | main facts & figures

form follows learning

- Form Follows Learning [FFL] inspired by the axiom expressed by American architect Louis Sullivan in 1896: "It is the pervading law of all things organic and inorganic ... that form ever follows function."
- 120 participants from 14 countries
- **2** 2day conference [9-10 Sep 2015] with 18 presentations & two workshops | schools visit on 11Sep
- all material is uploaded on website: www.formfollowslearning.com



Earthquake events on Jan & Feb 2014

Two earthquakes in Cefalonia within a week [29Jan & 03Feb]; 5.9 and 6.0 on Richter magnitude scale







- School site visits within 3 days |
 Only 7 school units out of 75
 needed retrofit | All other
 schools became immediately
 functional with minor
 refurbishment works
- 98 small relocatable units were sent to cover the needs of these schools | 5 new schools were set up in empty/available plots of land
- Design studies are completed for the 7 school units



Other initiatives of BI

- Greece is an OECD member, participating to conferences and working group meetings, exchanging know-how with other member countries
- Buildings infrastructure has organised two conferences in the past 5 years along with OECD: Better Value for Schools [May 2011] and Form Follows Learning [September 2015]
- Organised an international architectural competition about the European School in Crete | cooperation between SBO/BI and uia [international association of architects] | 393 registered architects from 50+ countries
- Environment is top in the agenda: SBO/BI commissioned a team of scientists + actors to write and stage a play about the environment and bioclimatic design; play was addressed to primary schools' pupils



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What is next in 2015 - 2016

- Greece still in recession
- Two PPP school projects will be over in Q3_2016, before next school year [24 school units] | Unique funding model for Europe: blend of JESSICA and European Investment Bank loan to the SPV
- **EU** structural funds next programming period 2014-2020 is not expected to be generous on education infrastructure
- Energy efficiency and relevant upgrade is top-of-the-list in the following years' agenda | We aim to obtain LEED certificate for the European School in Crete
- FFL has triggered the potential of a fruitful cooperation with National Technical University of Athens

Design of the future classroom is the next big design project of the agency



Q & As

Les agradezco mucho por su atencion! Thank you for your attention! Any questions?

For more info contact Julie Velissaratou at jvelissaratou@ktyp.gr

ΚΤΙΡΙΑΚΕΣ ΥΠΟΔΟΜΕΣ ΑΕ

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